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## 2008 Q3 Highlights

- Net sales increased with $0.7 \%$ to SEK 973 m
- Operating profit amounted to SEK 83 m (97)
- Includes market valuation of derivatives SEK -18 m (3)
- Operating margin amounted to $8.5 \%$ (10.0\%)
- Excluding market valuation of derivatives 10.5\% (9.8\%)
- Continued growth in Professional and improved underlying margins
- Good development in Central Europe
- Healthy growth in Duni FoodSolutions
- Weaker sales development in Retail
- Mainly UK and Nordics
- Slight improvement of underlying profit margin

- Tissue sales and underlying margin stable


## Share Price Development

## Share price



D Duni $\begin{array}{r}\text { OMX } \quad \text { Mid Cap }\end{array} \begin{gathered}\text { "Sällanköps- } \\ \text { varor" Index }\end{gathered}$

## Ownership structure per 30/09/08

## Name

Mellby Gård Investerings AB
PolarisCapital Fund Ltd, USA
Lannebo Fonder
SEB Investment Management, SE
Cominvest, DE
Livförsäkringsaktiebolaget (Skandia Liv), SE Odin Fonder
JP Morgan Chase Bank, UK
Svenskt Näringsliv, SE
SSB CL Omnibus AC, USA

| Shares | $\%$ |
| ---: | ---: |
| 14094500 | $29,99 \%$ |
| 4276800 | $9,10 \%$ |
| 3619300 | $7,70 \%$ |
| 3590287 | $7,64 \%$ |
| 2403300 | $5,11 \%$ |
| 2171200 | $4,62 \%$ |
| 2074800 | $4,41 \%$ |
| 1509400 | $3,21 \%$ |
| 1400000 | $2,98 \%$ |
| 1371700 | $2,92 \%$ |
| $\mathbf{3 6 5 1 1 2 8 7}$ | $\mathbf{7 7 , 6 9 \%}$ |

## Duni - the European Market Leader for Table Top Solutions

Duni
Table Top


## Key financials

Full year 2007

- Sales: SEK 4.0 billion (+5.9\%)
- EBIT: SEK 394 million (277)
- EBIT margin: 9.9\% (8.7\%) ${ }^{1}$

Jan - Sep 2008

- Sales: SEK 3.0 billion (+3.3\%)
- EBIT: SEK 260 million (248)
- EBIT margin: 8.8\% (8.7\%)


## Market Outlook

HORECA market growing in line or slightly above GDP

- Positive eating out trend
- Continued strong growth in take-away sector

Retail growth in line with GDP

- Private label over represented in our category
- Discount stores and private label more in focus in a weaker economy

Higher uncertainty

- GDP forecasts revised downwards

Raw material prices and costs of certain traded goods may have peaked

- Energy


Changing eating habits

- Transport
- Pulp (USD/SEK)


## Eating Out Trend

## Food spending outside home

(as a percentage of whole food budget)



## Professional - Stable Development



| Net Sales - Professional | Q3 2008 | Q3 2007 | Growth |
| :--- | ---: | ---: | ---: |
|  |  |  |  |
| Nordic region | 158,9 | 157,6 | $0,8 \%$ |
| Central Europe | 402,8 | 386,2 | $4,3 \%$ |
| Southern \& Eastern Europe | 118,8 | 111,0 | $7,0 \%$ |
| Rest of the World | 3,8 | 4,5 | $-17,3 \%$ |
| Total | 684,2 | 659,4 | $3,8 \%$ |

Continued stable sales growth
Solid EBIT margin, further improving

[^0]
## Retail - Turnaround



## Geographical split - sales Q3 2008

| Net Sales - Retail $\quad$ Q3 2008 | Q3 2007 | Growth |
| :--- | :--- | :--- | :--- |


| Nordic region | 30,3 | 43,9 | $-30,9 \%$ |
| :--- | ---: | ---: | ---: |
| Central Europe | 124,4 | 125,2 | $-0,6 \%$ |
| Southern \& Eastern Europe | 3,5 | 4,2 | $-16,0 \%$ |
| Rest of the World | 0,0 | 0,0 | $0,0 \%$ |
| Total | 158,3 | 173,2 | $-8,6 \%$ |

Improved profitability prioritized over sales growth

Duni brand \& premium in focus
Tougher market conditions

1) Excluding non-recurring costs and market valuation of derivatives

## Tissue



1) Excluding non-recurring costs and market valuation of derivatives



## Top-Line Growth in Professional



|  | Sales growth |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | 2006 | 2007 | Q3 2007 | Q3 2008 |
| Retail | $-6.2 \%$ | $4.2 \%$ | $7.5 \%$ | $-8.7 \%$ |
| Tissue | $4.5 \%$ | $6.9 \%$ | $0.8 \%$ | $-2.2 \%$ |
|  | $2.9 \%$ | $5.9 \%$ | $9.0 \%$ | $0.7 \%$ |
| Total |  |  |  | $3.8 \%$ |

- Professional continue to demonstrate healthy development
- Weak sales in Retail; stepping out of private label contracts andl tougher market conditions
- Tissues sales phased heavily towards first quarter. Transition towards new generation of products


## Underlying Margin Expansion



| Operating margin |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 | $2007{ }^{2}$ | Q3 $2007{ }^{\text {² }}$ | Q3 2008 ${ }^{\text {² }}$ |
| Professional | 11.7\% | 12.9\% | 13.4\% | 13.8\% |
| Retail | -0.9\% | 0.6\% | -3.6\% | -2.5\% |
| Tissue | 8.5\% | 8.9\% | 9.1\% | 8.8\% |
| Nonrecurring/ derivatives | -1.3\% | 0.0\% | 0.3\% | -1.9\% |
| Total | 8.7\% ${ }^{1}$ | 9.9\% | 10.0\% | 8.5\% |

- Total margin impacted by market valuation of derivatives
- Increased underlying profit in Professional and Retail, Tissue is stable.

[^1]
## Income Statement

|  | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | LTM |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | 3,656 | 3,762 | 3,985 | 4,078 |
| Cost of goods sold | $-2,829$ | $-2,812$ | $-2,948$ | $-2,980$ |
| Gross profit | 827 | 950 | 1,037 | 1,098 |
| Gross margin | $22.6 \%$ | $25.3 \%$ | $26.0 \%$ | $26.9 \%$ |
| Selling expenses | -510 | -459 | -446 | -461 |
| Adminstrative expenses | -185 | -219 | -208 | -209 |
| Research and development expenses | 0 | -6 | -13 | -20 |
| Other operating income | 20 | 44 | 57 | 54 |
| Other operating expenses | -33 | -33 | -33 | -58 |
| Reported operating profit | 119 | 277 | 394 | 404 |
| Operating margin | $3.3 \%$ | $7.4 \%$ | $9.9 \%$ | $9.9 \%$ |
| Non-recurring items | 131 | 50 | 0 | 0 |
| Operating profit (excl. non recurring <br> items) | 250 | 327 | 394 | 404 |
| Operating margin (excl. non recurring | $6.8 \%$ | $8.7 \%$ | $9.9 \%$ | $9.9 \%$ |
| items) |  |  |  |  |

## Balance Sheet

| (SEK in millions) | 30/09/2008 | $30 / 09 / 2008$ |  |
| :--- | ---: | :--- | ---: |
| Intangible assets | 1,226 | Shareholders' equity | 1,484 |
| Tangible assets | 456 | Interest bearing debt | 1,188 |
| Financial fixed assets | 375 | Pension liabilities | 205 |
| Inventory | 619 | Other long term liabilities | 19 |
| Accounts receivable | 700 | Accounts payable | 285 |
| Other current receivables | 180 | Other current liabilities | 468 |
| Cash \& cash equivalents | 93 |  | 3,649 |
| Total assets | 3,649 | Total equity and liabilities |  |
|  |  |  | 1,311 |
| ROCE | $17 \%$ | Net debt | $88 \%$ |
| ROCE (w/o goodwill) | $33 \%$ | Net debt / equity | $2.6 x$ |

## Simplified Cash Flow Profile

| (SEK million) | 2006 | 2007 | $\begin{gathered} 2007 \\ 9 m \end{gathered}$ | $\begin{gathered} 2008 \\ 9 m \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Operating profit | 277 | 393 | 248 | 260 |
| Depreciation | 82 | 89 | 65 | 73 |
| Change in operating working capital ${ }^{1}$ | -32 | 20 | -156 | -275 |
| Inventory | 26 | -24 | -94 | -109 |
| Accounts receivable | 8 | 14 | -92 | $-131^{2}$ |
| Accounts payable | -66 | 30 | 30 | -35 |
| Other operating working capital | -74 | -48 | 57 | 58 |
| Capex | -130 | -132 | -76 | -83 |
| Operating cash flow | 123 | 322 | 138 | 33 |

## Financial Targets




[^0]:    1) Excluding non-recurring costs and market valuation of derivatives
[^1]:    ${ }^{1}$ Excluding non-recurring items
    2 Excluding market valuation of derivatives

